

Chapter 16 Simplex Method

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2. Canonical Augmented Matrix
3. Simplex Method
4. Matrix Form of the Simplex Method
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Elementary Row Operations

revisit: elementary row operations

elementary row operation on matrix is an algebraic manipulation corresponds to one of the followings:

- ① interchanging any two rows of the matrix
- ② multiplying one of its rows by a real nonzero number
- ③ adding a scalar multiple of one row to another row.

linear equation can be transformed into canonical form by a finite number elementary row operations:

$$\mathbf{A}\mathbf{x} = \mathbf{b}, \text{ with rank}(\mathbf{A}) = m$$

$$\Leftrightarrow \begin{array}{rcl} x_1 & & +a_{1m+1}x_{m+1} + \cdots + a_{1n}x_n = b_1 \\ & x_2 & +a_{2m+1}x_{m+1} + \cdots + a_{2n}x_n = b_2 \\ & & \vdots \\ & & \\ & x_m & +a_{mm+1}x_{m+1} + \cdots + a_{mn}x_n = b_m \end{array}$$

$$\Rightarrow \mathbf{x} = \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_D \end{bmatrix} = \begin{bmatrix} \mathbf{b} \\ 0 \end{bmatrix} \text{ is a b.f.s.}$$

★ \mathbf{x}_B^\top may be not (x_1, \dots, x_m) , the above canonical form is a special case.



Elementary Row Operations

How to obtain another b.f.s of $Ax = b$ by changing the canonical form?

$$\left[\begin{array}{ccccccccc|cccc} \mathbf{a_1} & \mathbf{a_2} & \dots & \mathbf{a_k} & \dots & \mathbf{a_m} & \mathbf{a_{m+1}} & \dots & \mathbf{a_l} & \dots & \mathbf{a_n} & \mathbf{b} \\ 1 & 0 & \dots & 0 & \dots & 0 & a_{1,m+1} & \dots & a_{1l} & \dots & a_{1n} & b_1 \\ 0 & 1 & \dots & 0 & \dots & 0 & a_{2,m+1} & \dots & a_{2l} & \dots & a_{2n} & b_2 \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 1 & \dots & 0 & a_{k,m+1} & \dots & \boxed{a_{kl}} & \dots & a_{kn} & b_k \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 0 & \dots & 1 & a_{m,m+1} & \dots & a_{ml} & \dots & a_{mn} & b_m \end{array} \right]$$



Elementary Row Operations

How to obtain another b.f.s of $Ax = b$ by changing the canonical form?

$$\left[\begin{array}{cccc|cccc|c} \mathbf{a_1} & \mathbf{a_2} & \dots & \mathbf{a_k} & \dots & \mathbf{a_m} & \mathbf{a_{m+1}} & \dots & \mathbf{a_l} & \dots & \mathbf{a_n} & \mathbf{b} \\ 1 & 0 & \dots & 0 & \dots & 0 & a_{1,m+1} & \dots & a_{1l} & \dots & a_{1n} & b_1 \\ 0 & 1 & \dots & 0 & \dots & 0 & a_{2,m+1} & \dots & a_{2l} & \dots & a_{2n} & b_2 \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 1 & & 0 & a_{k,m+1} & \dots & \boxed{a_{kl}} & \dots & a_{kn} & b_k \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 0 & \dots & 1 & a_{m,m+1} & \dots & a_{ml} & \dots & a_{mn} & b_m \end{array} \right] \xrightarrow[\text{solution}]{\text{basic}} \left[\begin{array}{l} x_1 = b_1 \\ x_2 = b_2 \\ \vdots \\ x_m = b_m \\ x_{m+1} = 0 \\ \vdots \\ x_n = 0 \end{array} \right]$$

↓ elementary row operations (pivot element a_{kl})

$$\left[\begin{array}{cccc|cccc|c} \mathbf{a_1} & \mathbf{a_2} & \dots & \mathbf{a_k} & \dots & \mathbf{a_m} & \mathbf{a_{m+1}} & \dots & \mathbf{a_l} & \dots & \mathbf{a_n} & \mathbf{b} \\ 1 & 0 & \dots & a'_{1k} & \dots & 0 & a'_{1,m+1} & \dots & 0 & \dots & a'_{1n} & b'_1 \\ 0 & 1 & \dots & a'_{2k} & \dots & 0 & a'_{2,m+1} & \dots & 0 & \dots & a'_{2n} & b'_2 \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & a'_{kk} & \dots & 0 & a'_{i,m+1} & \dots & 1 & \dots & a'_{kn} & b'_k \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & a'_{mk} & \dots & 1 & a'_{m,m+1} & \dots & 0 & \dots & a'_{mn} & b'_m \end{array} \right]$$



Elementary Row Operations

How to obtain another b.f.s of $Ax = b$ by changing the canonical form?

$$\left[\begin{array}{cccc|cccc|c} \mathbf{a_1} & \mathbf{a_2} & \dots & \mathbf{a_k} & \dots & \mathbf{a_m} & \mathbf{a_{m+1}} & \dots & \mathbf{a_l} & \dots & \mathbf{a_n} & \mathbf{b} \\ 1 & 0 & \dots & 0 & \dots & 0 & a_{1,m+1} & \dots & a_{1l} & \dots & a_{1n} & b_1 \\ 0 & 1 & \dots & 0 & \dots & 0 & a_{2,m+1} & \dots & a_{2l} & \dots & a_{2n} & b_2 \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 1 & \dots & 0 & a_{k,m+1} & \dots & \boxed{a_{kl}} & \dots & a_{kn} & b_k \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & 0 & \dots & 1 & a_{m,m+1} & \dots & a_{ml} & \dots & a_{mn} & b_m \end{array} \right] \xrightarrow[\text{solution}]{\text{basic}} \left[\begin{array}{l} x_1 = b_1 \\ x_2 = b_2 \\ \vdots \\ x_m = b_m \\ x_{m+1} = 0 \\ \vdots \\ x_n = 0 \end{array} \right]$$

↓ elementary row operations (pivot element a_{kl})

$$\left[\begin{array}{cccc|cccc|c} \mathbf{a_1} & \mathbf{a_2} & \dots & \mathbf{a_k} & \dots & \mathbf{a_m} & \mathbf{a_{m+1}} & \dots & \mathbf{a_l} & \dots & \mathbf{a_n} & \mathbf{b} \\ 1 & 0 & \dots & a'_{1k} & \dots & 0 & a'_{1,m+1} & \dots & 0 & \dots & a'_{1n} & b'_1 \\ 0 & 1 & \dots & a'_{2k} & \dots & 0 & a'_{2,m+1} & \dots & 0 & \dots & a'_{2n} & b'_2 \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & a'_{kk} & \dots & 0 & a'_{i,m+1} & \dots & 1 & \dots & a'_{kn} & b'_k \\ \vdots & \vdots & & \vdots & & \vdots & \vdots & & \vdots & & \vdots & \vdots \\ 0 & 0 & \dots & a'_{mk} & \dots & 1 & a'_{m,m+1} & \dots & 0 & \dots & a'_{mn} & b'_m \end{array} \right] \xrightarrow[\text{solution}]{\text{new basic}} \left[\begin{array}{l} x_1 = b'_1 \\ \vdots \\ x_k = 0 \\ \vdots \\ x_m = b'_m \\ x_{m+1} = 0 \\ x_l = b'_k \\ \vdots \\ x_n = 0 \end{array} \right]$$



Pivot Element

pivot equations:

when a_{kl} is fixed, the other elements are calculated via

- $b'_k = \frac{b_k}{a_{kl}}$
- $b'_i = b_i - \frac{b_k}{a_{kl}} a_{il}$ for $i = 1, 2, \dots, m; i \neq k$.

pivot element

\therefore b.f.s should satisfy $b_i > 0$, we expect $b'_i > 0$.

\therefore a pivot element in the l -th column is opted by $\frac{b_k}{a_{kl}} = \min_{i=1, \dots, m} \left\{ \frac{b_i}{a_{il}} \mid a_{il} > 0 \right\}$.



Pivot Element

Example

$$\begin{array}{ll}\min & -x_3 \\ \text{s.t.} & x_1 \quad \quad + 3x_4 - x_5 + 3x_6 = 2 \\ & x_2 \quad + 2x_4 - 2x_5 + x_6 = 1 \\ & \quad x_3 - 2x_4 - x_5 + 2x_6 = 3 \\ & x_j \geq 0, j = 1, \dots, 6\end{array}$$



Pivot Element

Example

$$\min -x_3$$

$$\text{s.t. } x_1 + 3x_4 - x_5 + 3x_6 = 2$$

$$x_2 + 2x_4 - 2x_5 + x_6 = 1$$

$$x_3 - 2x_4 - x_5 + 2x_6 = 3$$

$$x_j \geq 0, j = 1, \dots, 6$$

standard
form

a_1	a_2	a_3	a_4	a_5	a_6	b
1	0	0	3	-1	3	2
0	1	0	2	-2	1	1
0	0	1	-2	-1	2	3

$$(x_1, x_2, x_3, x_4, x_5, x_6) = (2, 1, 3, 0, 0, 0)$$

a_1	a_2	a_3	a_4	a_5	a_6	b
1	0	0	3	-1	3	2
0	1	0	2	-2	1	1
0	0	1	-2	-1	2	3

↓ elementary row operations with pivot

a_1	a_2	a_3	a_4	a_5	a_6	b
1	$-\frac{3}{2}$	0	0	2	$\frac{3}{2}$	$\frac{1}{2}$
0	$\frac{1}{2}$	0	1	-1	$\frac{1}{2}$	$\frac{1}{2}$
0	1	1	0	-3	3	4

$$(x_1, x_2, x_3, x_4, x_5, x_6) = (\frac{1}{2}, 0, 4, \frac{1}{2}, 0, 0)$$



Matrix Form of the Simplex Method

idea of simplex method

find another solution from one solution until the optimal b.f.s is obtained.

Analysis: If x is a b.f.s, e.g.,

$$x = [x_1, \dots, x_m, 0, \dots, 0]^\top, \quad x_i \geq 0, \quad i = 1, \dots, m$$

$\therefore Ax = b$ implies that $x_1 a_1 + \dots + x_m a_m = b$.

$$\text{standard form of LP: } \min c^\top x \quad \text{s.t. } Ax = b, x \geq 0. \quad (1)$$

Analysis: assume that the first m columns of A are the basis vectors, i.e.,

$$A = \underbrace{[a_1, \dots, a_m]}_{B \in \mathbb{R}^{m \times m}}, \underbrace{[a_{m+1}, \dots, a_n]}_{D \in \mathbb{R}^{m \times (n-m)}} = [B, D].$$

$$\therefore x = \underbrace{[x_1, \dots, x_m]}_{x_B \in \mathbb{R}^m}, \underbrace{[x_{m+1}, \dots, x_n]}_{x_D \in \mathbb{R}^{n-m}} = [x_B, x_D] \text{ and } c^\top = [c_B^\top, c_D^\top].$$



Matrix Form of the Simplex Method

$$(1) \iff \boxed{\begin{array}{ll} \min & c_B^\top x_B + c_D^\top x_D \\ \text{s.t.} & Bx_B + Dx_D = b, x_B \geq 0, x_D \geq 0. \end{array}}$$

- If $x_D = 0$, then $x = [x_B, x_D]$ is a b.f.s,
 $\therefore x = \begin{bmatrix} x_B \\ x_D \end{bmatrix} = \begin{bmatrix} B^{-1}b \\ 0 \end{bmatrix} \xrightarrow[\text{fun. val.}]{\text{objective}} z_0 = c^\top x = c_B^\top B^{-1}b.$
- If $x_D \neq 0$, then $x = [x_B, x_D]$ is not a b.f.s,
 $\therefore x_B = B^{-1}b - B^{-1}Dx_D.$

Thus, the objective function value is

$$\begin{aligned} z &= c^\top x = c_B^\top x_B + c_D^\top x_D \\ &= c_B^\top (B^{-1}b - B^{-1}Dx_D) + c_D^\top x_D \\ &= \underbrace{c_B^\top B^{-1}b}_{z_0} + \underbrace{(c_D^\top - c_B^\top B^{-1}D)}_{=: r_D^\top} x_D = z_0 + r_D^\top x_D \quad (2) \\ &= z_0 + \sigma_{m+1}x_{m+1} + \cdots + \sigma_i x_i + \cdots + \sigma_n x_n \end{aligned}$$

where $r_D = [\sigma_{m+1}, \cdots, \sigma_n]^\top$ and $x_D = [x_{m+1}, \cdots, x_n]^\top$.



Discussion on Optimal Solution

- ① If $r_D \geq 0$, then $x = \begin{bmatrix} B^{-1}b \\ 0 \end{bmatrix}$ is a b.s.

Moreover, if $x = \begin{bmatrix} B^{-1}b \\ 0 \end{bmatrix} \geq 0$, then x is an optimal b.f.s. The optimal value is $z_0 = c_B^T B^{-1}b$.

- ② If r_D has negative entry, e.g., $\sigma_i < 0$, then $x = \begin{bmatrix} B^{-1}b \\ 0 \end{bmatrix}$ is not optimal.

$$\therefore (2) \Leftrightarrow z = z_0 + \sigma_{m+1}x_{m+1} + \cdots + \sigma_i x_i + \cdots + \sigma_n x_n. \quad (3)$$

Obviously, the objective function value can be reduced if we choose the i -th column a_i as basis. It means row operations with a pivot element at i -th column can render smaller function value.

Example (whether $x = (4, 0, 5, 0)$ is a minimizer of LP?)

$$\begin{array}{ll} \min & x_1 + 2x_2 + 3x_3 - 2x_4 \\ \text{s.t.} & x_1 - 2x_2 + x_4 = 4 \\ & x_2 + x_3 - 2x_4 = 5 \\ & x_i \geq 0, i = 1, \dots, 4. \end{array} \implies \text{tips: check the discriminant } r_D \geq 0$$

Matrix Form of the Simplex Method

Matrix Form of the Simplex Method

$$\begin{aligned} \begin{bmatrix} A & b \\ c^\top & 0 \end{bmatrix} &\xrightarrow{\text{blocky case}} \begin{bmatrix} B & D & b \\ c_B^\top & c_D^\top & 0 \end{bmatrix} \\ &\xrightarrow{\text{1st-row premultiply } B^{-1}} \begin{bmatrix} I_m & B^{-1}D & B^{-1}b \\ c_B^\top & c_D^\top & 0 \end{bmatrix} \\ &\xrightarrow{-c_B^\top \times \text{1st-row} + \text{2nd row}} \begin{bmatrix} I_m & B^{-1}D & B^{-1}b \\ 0^\top & c_D^\top - c_B^\top B^{-1}D & -c_B^\top B^{-1}b \end{bmatrix} \end{aligned}$$

★ basis, basic variable, basic feasible solution, discriminant and objective function value are all in the last matrix.



Matrix Form of the Simplex Method

operation of simplex table

- if $r_D = c_D^\top - c_B^\top B^{-1}D \geq 0$, then $x = \begin{bmatrix} B^{-1}b \\ 0 \end{bmatrix}$ is b.s, and also the minimizer. Furthermore, $z^* = c_B^\top B^{-1}b$ is optimal value.
- otherwise, choose the column has the smallest element of r_D and select a pivot to carry out elementary row operation.



Simplex Method

Example (solve LP by simplex method)

$$\begin{array}{ll}\max & 7x_1 + 6x_2 \\ \text{s.t.} & 2x_1 + x_2 \leq 3 \\ & x_1 + 4x_2 \leq 4 \\ & x_1 \geq 0, x_2 \geq 0\end{array}$$



Simplex Method

Example (solve LP by simplex method)

$$\begin{array}{ll} \max & 7x_1 + 6x_2 \\ \text{s.t.} & 2x_1 + x_2 \leq 3 \\ & x_1 + 4x_2 \leq 4 \\ & x_1 \geq 0, x_2 \geq 0 \end{array} \xrightarrow[\text{form}]{\text{standard}} \begin{array}{ll} \min & -7x_1 - 6x_2 \\ \text{s.t.} & 2x_1 + x_2 + x_3 = 3 \\ & x_1 + 4x_2 + x_4 = 5 \\ & x_i \geq 0, i = 1, \dots, 4 \end{array}$$

step 1: initial simplex

a_1	a_2	a_3	a_4	b
2	1	1	0	3
1	4	0	1	4
-7	-6	0	0	0

Basis: a_1, a_2 ; Basic variable: x_3, x_4 ,

Basic feasible solution:

$$(x_1, x_2, x_3, x_4) = (0, 0, 3, 4),$$

Discriminant: $r_D = (-7, -6)$,

Objective function: 0.

step 2: pivot operation on 2

a_1	a_2	a_3	a_4	b
1	$\frac{1}{2}$	$\frac{1}{2}$	0	$\frac{3}{2}$
0	$\frac{7}{2}$	$-\frac{1}{2}$	1	$\frac{5}{2}$
0	$-\frac{5}{2}$	$\frac{7}{2}$	0	$\frac{21}{2}$

Basis: a_1, a_4 ; Basic variable: x_1, x_4 ,

Basic feasible solution:

$$(x_1, x_2, x_3, x_4) = (\frac{3}{2}, 0, 0, \frac{5}{2}),$$

Discriminant: $r_D = (-\frac{5}{2}, \frac{7}{2})$,

Objective function: $-\frac{21}{2}$.



Simplex Method

step 3: pivot operation on $\boxed{\frac{7}{2}}$

a_1	a_2	a_3	a_4	b
1	0	$\frac{4}{7}$	$-\frac{1}{7}$	$\frac{8}{7}$
0	1	$-\frac{1}{7}$	$\frac{2}{7}$	$\frac{5}{7}$
0	0	$\frac{22}{7}$	$\frac{5}{7}$	$\frac{86}{7}$

Basis: a_1, a_2 ; Basic variable: x_1, x_2 ,

Basic feasible solution:

$$(x_1, x_2, x_3, x_4) = \left(\frac{8}{7}, \frac{5}{7}, 0, 0\right),$$

Discriminant: $r_D = \left(\frac{22}{7}, \frac{5}{7}\right) > 0$,
which implies x is an optimal solution.

Objective function: $-\frac{86}{7}$.



Simplex Method

Example (solve LP by simplex method)

$$\begin{aligned} \min \quad & x_2 - 3x_3 + 2x_5 \\ \text{s.t.} \quad & x_1 + 3x_2 - x_3 + 2x_5 = 3, \\ & -2x_2 + 4x_3 + x_4 = 5, \\ & -4x_2 + 3x_3 + 8x_5 + x_6 = 5, \quad x_i \geq 0, i = 1, 2, \dots, 6. \end{aligned}$$

step 1: initial simplex

a_1	a_2	a_3	a_4	a_5	a_6	b
1	3	-1	0	2	0	7
0	-2	4	1	0	0	12
0	-4	3	0	8	1	10
0	1	-3	0	2	0	0

Basis: a_1, a_4, a_6 ; Basic variable: x_1, x_4, x_6 ,

Basic feasible solution: $(x_1, x_2, x_3, x_4, x_5, x_6) = (7, 0, 0, 12, 0, 10)$,

Discriminant: $r_D = (1, -3, 2)$,

Objective function: 0.



Simplex Method

step 2: pivot operation on $\boxed{4}$

a_1	a_2	a_3	a_4	a_5	a_6	b
1	$\boxed{\frac{5}{2}}$	0	$\frac{1}{4}$	2	0	10
0	-1	1	$\frac{1}{4}$	0	0	3
0	$-\frac{5}{2}$	0	$-\frac{3}{4}$	8	1	1
0	$-\frac{1}{2}$	0	$\frac{3}{4}$	2	0	9

Basis: a_1, a_3, a_6 ,

Basic variable: x_1, x_3, x_6 ,

Basic feasible solution:

$$(x_1, x_2, x_3, x_4, x_5, x_6) = (10, 0, 3, 0, 0, 1),$$

$$\text{Discriminant: } r_D = (-\frac{1}{2}, \frac{3}{4}, 2),$$

Objective function: -9.

step 3: pivot operation on $\boxed{\frac{5}{2}}$

a_1	a_2	a_3	a_4	a_5	a_6	b
$\frac{2}{5}$	1	0	$\frac{1}{10}$	$\frac{4}{5}$	0	4
$\frac{1}{5}$	0	1	$\frac{3}{10}$	$\frac{2}{5}$	0	5
1	0	0	$-\frac{1}{2}$	10	1	11
$\frac{1}{5}$	0	0	$\frac{4}{5}$	$\frac{12}{5}$	0	11

Basis: a_2, a_3, a_6 ,

Basic variable: x_2, x_3, x_6 ,

Basic feasible solution:

$$(x_1, x_2, x_3, x_4, x_5, x_6) = (0, 4, 5, 0, 0, 11),$$

Discriminant: $r_D = (\frac{1}{5}, \frac{4}{5}, \frac{12}{5}) > 0$,
which implies x is an optimal solution.

Objective function: -11.



Initial B.F.S.

- ★ Simplex method starts with a tableau for standard form of LP, namely, it requires an initial b.f.s.
- ★ How to find an initial b.f.s.? Choose any m basis columns? (ans: ✗)

Example (some LP has obvious initial b.f.s)

The LP with strict inequality $\mathbf{Ax} \leq \mathbf{b}$ can be formalized as standard form by introducing m slack variables $z_i > 0$,

$$\begin{aligned}\mathbf{Ax} &\leq \mathbf{b} \\ \mathbf{x} &\geq 0\end{aligned}$$



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Example (some LP has obvious initial b.f.s)

The LP with strict inequality $Ax \leq b$ can be formalized as standard form by introducing m slack variables $z_i > 0$,

$$\begin{array}{ll} Ax \leq b & \Rightarrow Ax + z = b \\ x \geq 0 & x \geq 0, z \geq 0 \end{array}$$



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Example (some LP has obvious initial b.f.s)

The LP with strict inequality $\mathbf{Ax} \leq \mathbf{b}$ can be formalized as standard form by introducing m slack variables $z_i > 0$,

$$\begin{array}{l} \mathbf{Ax} \leq \mathbf{b} \\ \mathbf{x} \geq 0 \end{array} \implies \begin{array}{l} \mathbf{Ax} + \mathbf{z} = \mathbf{b} \\ \mathbf{x} \geq 0, \mathbf{z} \geq 0 \end{array} \iff [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{z} \end{bmatrix} = \mathbf{b}, \begin{bmatrix} \mathbf{x} \\ \mathbf{z} \end{bmatrix} \geq 0, \quad (4)$$

where $\mathbf{z} = [z_1, \dots, z_m]^\top$ is slack variable.



Initial B.F.S.

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- ★ How to find an initial b.f.s.? Choose any m basis columns? (ans: ✗)

Example (some LP has obvious initial b.f.s)

The LP with strict inequality $\mathbf{Ax} \leq \mathbf{b}$ can be formalized as standard form by introducing m slack variables $z_i > 0$,

$$\begin{array}{l} \mathbf{Ax} \leq \mathbf{b} \\ \mathbf{x} \geq 0 \end{array} \implies \begin{array}{l} \mathbf{Ax} + \mathbf{z} = \mathbf{b} \\ \mathbf{x} \geq 0, \mathbf{z} \geq 0 \end{array} \iff [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{z} \end{bmatrix} = \mathbf{b}, \begin{bmatrix} \mathbf{x} \\ \mathbf{z} \end{bmatrix} \geq \mathbf{0}, \quad (4)$$

where $\mathbf{z} = [z_1, \dots, z_m]^\top$ is slack variable.

Obviously, right-hand of (4) has a b.f.s $\begin{bmatrix} \mathbf{x} \\ \mathbf{z} \end{bmatrix} = \begin{bmatrix} \mathbf{0} \\ \mathbf{b} \end{bmatrix}$.



original LP: (P0)

$$\min \mathbf{c}^\top \mathbf{x}$$

$$\text{s.t. } \mathbf{Ax} = \mathbf{b}$$

$$\mathbf{x} \geq \mathbf{0}$$



original LP: (P0)

$$\begin{array}{ll} \min & \mathbf{c}^\top \mathbf{x} \\ \text{s.t.} & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0} \end{array} \quad \xrightarrow[\mathbf{e}=(1,1,\dots,1)^\top \in \mathbb{R}^m]{\text{artificial variable } \mathbf{y} \in \mathbb{R}^m}$$



original LP: (P0)

$$\begin{array}{ll}\min & \mathbf{c}^\top \mathbf{x} \\ \text{s.t.} & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0}\end{array}$$

artificial LP: (P1)

$$\begin{array}{ll}\min & y_1 + y_2 + \cdots + y_m = \mathbf{e}^\top \mathbf{y} \\ \text{s.t.} & [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{y} \end{bmatrix} = \mathbf{b}, \quad \mathbf{x} \geq \mathbf{0}, \quad \mathbf{y} \geq \mathbf{0}.\end{array}$$

Proposition

(P0) has a b.f.s \iff (P1) has a minimizer with optimal value as 0.

proof. \Rightarrow) if (P0) has a b.f.s \mathbf{x} , then $[\mathbf{x}^\top, \mathbf{0}^\top]^\top$ is a b.f.s of (P1) with function value as 0 (why?)

$\therefore [\mathbf{x}^\top, \mathbf{0}^\top]^\top$ is a minimizer of (P1).

\Leftarrow) if (P1) has an optimal f.s. with objective function value 0, then this solution must have the form $[\mathbf{x}^\top, \mathbf{0}^\top]^\top$ (why?), where $\mathbf{x} \geq \mathbf{0}$

$\therefore \mathbf{Ax} = \mathbf{b}$, and \mathbf{x} is a f.s. of (P0).



Two-Phase Simplex Method

idea of two-phase simplex method

assume (P0) has some f.s, then find a minimizer of (P1).

- find the optimal feasible solution of (P1), denoted by $\begin{bmatrix} x \\ 0 \end{bmatrix}$.
- if $\begin{bmatrix} x \\ 0 \end{bmatrix}$ is nondegeneracy and the basic variables are in the first n components (none of the artificial variables are basic), then x is a b.f.s of (P0). Use this b.f.s as the initial b.f.s of (P0).



Two-Phase Simplex Method

Phase I: construct (P1), then solve (P1) by simplex method

(P0)

$$\min \mathbf{c}^\top \mathbf{x}$$

$$\text{s.t. } \mathbf{Ax} = \mathbf{b}$$

$$\mathbf{x} \geq \mathbf{0}$$



Two-Phase Simplex Method

Phase I: construct (P1), then solve (P1) by simplex method

$$\begin{array}{ll} \text{(P0)} & \text{(P1)} \\ \min \mathbf{c}^\top \mathbf{x} & \min y_1 + y_2 + \cdots + y_m = \mathbf{e}^\top \mathbf{y} \\ \text{s.t. } \mathbf{Ax} = \mathbf{b} & \text{s.t. } [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{y} \end{bmatrix} = \mathbf{b}, \mathbf{x} \geq \mathbf{0}, \mathbf{y} \geq \mathbf{0}. \\ \mathbf{x} \geq \mathbf{0} & \end{array}$$



Two-Phase Simplex Method

Phase I: construct (P1), then solve (P1) by simplex method

(P0) $\min \mathbf{c}^\top \mathbf{x}$
s.t. $\mathbf{Ax} = \mathbf{b}$
 $\mathbf{x} \geq \mathbf{0}$

\Rightarrow (P1) $\min y_1 + y_2 + \cdots + y_m = \mathbf{e}^\top \mathbf{y}$
s.t. $[\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{y} \end{bmatrix} = \mathbf{b}, \mathbf{x} \geq \mathbf{0}, \mathbf{y} \geq \mathbf{0}.$

\Rightarrow initial simplex of (P1)

\mathbf{x}	\mathbf{y}	\mathbf{b}
\mathbf{A}	\mathbf{I}	\mathbf{b}
$\mathbf{0}$	\mathbf{e}	$\mathbf{0}$



Two-Phase Simplex Method

Phase I: construct (P1), then solve (P1) by simplex method

$$\begin{array}{ll}
 \text{(P0)} & \text{(P1)} \\
 \min \mathbf{c}^\top \mathbf{x} & \min y_1 + y_2 + \cdots + y_m = \mathbf{e}^\top \mathbf{y} \\
 \text{s.t. } \mathbf{Ax} = \mathbf{b} & \text{s.t. } [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{y} \end{bmatrix} = \mathbf{b}, \mathbf{x} \geq \mathbf{0}, \mathbf{y} \geq \mathbf{0}. \\
 \mathbf{x} \geq \mathbf{0} &
 \end{array}
 \Rightarrow
 \begin{array}{c}
 \text{initial simplex} \\
 \text{of (P1)}
 \end{array}
 \Rightarrow
 \begin{array}{|cc|c|}
 \hline
 \mathbf{x} & \mathbf{y} & \mathbf{b} \\
 \hline
 \mathbf{A} & \mathbf{I} & \mathbf{b} \\
 \hline
 \mathbf{0} & \mathbf{e} & \mathbf{0} \\
 \hline
 \end{array}$$

final simplex of (P1)

x_1	x_2	\cdots	x_k	\cdots	x_n	y_1	\cdots	y_l	\cdots	y_m	\mathbf{b}
a'_{11}	a'_{12}	\cdots	a'_{1k}	\cdots	a'_{1n}	d'_{11}	\cdots	d'_{1l}	\cdots	d'_{1m}	b'_1
\vdots	\vdots		\vdots		\vdots	\vdots		\vdots		\vdots	\vdots
a'_{i1}	a'_{i2}	\cdots	a'_{ik}	\cdots	a'_{in}	d'_{i1}	\cdots	d'_{il}	\cdots	d'_{im}	b'_i
\vdots	\vdots		\vdots		\vdots	\vdots		\vdots		\vdots	\vdots
a'_{m1}	a'_{m2}	\cdots	a'_{mk}	\cdots	a'_{mn}	d'_{m1}	\cdots	d'_{ml}	\cdots	d'_{mm}	b'_m
r'_1	r'_2	\cdots	r'_k	\cdots	r'_n	s'_1	\cdots	s'_l	\cdots	s'_m	$-f^*$

(*)



Two-Phase Simplex Method

Phase I: construct (P1), then solve (P1) by simplex method

$$\begin{array}{ll}
 \text{(P0)} & \text{(P1)} \\
 \min \mathbf{c}^\top \mathbf{x} & \min y_1 + y_2 + \cdots + y_m = \mathbf{e}^\top \mathbf{y} \\
 \text{s.t. } \mathbf{Ax} = \mathbf{b} & \text{s.t. } [\mathbf{A}, \mathbf{I}_m] \begin{bmatrix} \mathbf{x} \\ \mathbf{y} \end{bmatrix} = \mathbf{b}, \mathbf{x} \geq \mathbf{0}, \mathbf{y} \geq \mathbf{0}. \\
 \mathbf{x} \geq \mathbf{0} &
 \end{array}
 \Rightarrow
 \begin{array}{c}
 \text{initial simplex} \\
 \text{of (P1)} \\
 \begin{array}{|c|c|c|}
 \hline
 \mathbf{x} & \mathbf{y} & \mathbf{b} \\
 \hline
 \mathbf{A} & \mathbf{I} & \mathbf{b} \\
 \hline
 \mathbf{0} & \mathbf{e} & \mathbf{0} \\
 \hline
 \end{array}
 \end{array}
 \Rightarrow$$

final simplex of (P1)

x_1	x_2	\cdots	x_k	\cdots	x_n	y_1	\cdots	y_l	\cdots	y_m	\mathbf{b}
a'_{11}	a'_{12}	\cdots	a'_{1k}	\cdots	a'_{1n}	d'_{11}	\cdots	d'_{1l}	\cdots	d'_{1m}	b'_1
\vdots	\vdots		\vdots		\vdots	\vdots		\vdots		\vdots	\vdots
a'_{i1}	a'_{i2}	\cdots	a'_{ik}	\cdots	a'_{in}	d'_{i1}	\cdots	d'_{il}	\cdots	d'_{im}	b'_i
\vdots	\vdots		\vdots		\vdots	\vdots		\vdots		\vdots	\vdots
a'_{m1}	a'_{m2}	\cdots	a'_{mk}	\cdots	a'_{mn}	d'_{m1}	\cdots	d'_{ml}	\cdots	d'_{mm}	b'_m
r'_1	r'_2	\cdots	r'_k	\cdots	r'_n	s'_1	\cdots	s'_l	\cdots	s'_m	$-f^*$

(*)

- If $f^* > 0$, then (P0) has no f.s, i.e., constraint of (P0) is empty.
- If $f^* = 0$, proceed to following Phase II.



Two-Phase Simplex Method

Phase II:

- Case 1: if the basic variables in table (*) are all in the component of x , then delete all y in table (*), and replace the discriminant with the objective function vector c of (P0), and then use simplex method again.

x_1	x_2	\cdots	x_k	\cdots	x_n	b
a'_{11}	a'_{12}	\cdots	a'_{1k}	\cdots	a'_{1n}	b'_1
a'_{21}	a'_{22}	\cdots	a'_{2k}	\cdots	a'_{2n}	b'_2
\vdots	\vdots		\vdots		\vdots	\vdots
a'_{i1}	a'_{i2}	\cdots	a'_{ik}	\cdots	a'_{in}	b'_i
\vdots	\vdots		\vdots		\vdots	\vdots
a'_{m1}	a'_{m2}	\cdots	a'_{mk}	\cdots	a'_{mn}	b'_m
c'_1	c'_2	\cdots	c'_k	\cdots	c'_n	0



Two-Phase Simplex Method

Phase II:

- Case 2: some basic variables in table (*) are in the component of \mathbf{y} , e.g., y_l .
 - Case 2.1: if $a_{ij} = 0$ for all $j = 1, 2, \dots, n$, then delete the i -th row.
 - Case 2.2: otherwise, set any $a_{ij} \neq 0$ as pivot element.

x_1	x_2	\cdots	x_k	\cdots	x_n	y_1	\cdots	y_l	\cdots	y_m	\mathbf{b}
a'_{11}	a'_{12}	\cdots	a'_{1k}	\cdots	a'_{1n}	d'_{11}	\cdots	0	\cdots	d'_{1m}	b'_1
a'_{21}	a'_{22}	\cdots	a'_{2k}	\cdots	a'_{2n}	d'_{21}	\cdots	0	\cdots	d'_{2m}	b'_2
\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots
a'_{i1}	a'_{i2}	\cdots	a'_{ik}	\cdots	a'_{in}	d'_{i1}	\cdots	1	\cdots	d'_{im}	b'_l
\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots	\vdots
a'_{m1}	a'_{m2}	\cdots	a'_{mk}	\cdots	a'_{mn}	d'_{m1}	\cdots	0	\cdots	d'_{mm}	b'_m
r'_1	r'_2	\cdots	r'_k	\cdots	r'_n	s'_1	\cdots	0	\cdots	s'_m	$-f^*$

